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THE DEPUTY SECRETARY OF DEFENSE  
WASHINGTON, D. C. 20301

8 APR 1967

MEMORANDUM FOR The Secretaries of the Military Departments  
The Chairman of the Joint Chiefs of Staff  
The Director of Defense Research and Engineering  
The Assistant Secretary of Defense (Administration)  
The Assistant Secretary of Defense (Comptroller)  
The Assistant Secretary of Defense (Systems Analysis)  
The Director, Defense Intelligence Agency  
The Director, National Security Agency

SUBJECT: Target Oriented Display for National Intelligence Activities.

In keeping with our continuing effort to improve our current programs, we are undertaking a series of analyses in conjunction with the Director of Central Intelligence and the Director, Bureau of the Budget, to determine what steps might be taken to improve the effectiveness and efficiency of intelligence operations in the national intelligence field.

These efforts will require the concerted action of many DoD components. I am therefore requesting ASD(Admin) to exercise overall supervision within the DoD. He will insure proper and timely coordination among the appropriate DoD elements involved. In addition, he will act as the single point of contact for DoD with the Director, Bureau of the Budget and the Director of Central Intelligence.

As a departure point for these analyses we must construct a target oriented display -- an array of information to give visibility to the allocation of resources to intelligence targets by cost. This display should reflect the collection/production facilities of the entire "community" and should include all major collection/production systems. It should not, however, be so detailed with respect to equipments that it will be unmanageable in construction or interpretation.

To construct this display, I request the ASD(SA) to establish a committee, consisting at a minimum of representatives of his office.

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DOES NOT APPLY

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DDR&E, ASD(C), and DIA. I have also suggested, in separate correspondence, that the Director, Bureau of the Budget and the Director of Central Intelligence provide representatives on this committee.

The terms of reference for the display will be formulated by the committee and will be designed to respond, to the maximum extent possible, to the stated needs of the organizations represented on the committee. In the event that agreement on the terms of reference cannot be reached within the committee, I request that the ASD(SA) forward the issues to me for resolution.

All addressees will lend maximum possible support to the ASD(SA) in this effort.

I would appreciate receiving a copy of the completed display by 15 August 1967.

*G. Vance*

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